DAY TEN

MONTHLY CLOSE
PACK 08 / 2026

AUGUST 2026 CLOSE.

Ashgrove Systems Inc.
Delivered **September 8**, day 8 of the month



CASH AND RUNWAY.

The page to read first. Cash, burn and how long it lasts, as of August 31.

$1.84M

Cash at August 31, across Mercury checking and treasury

$118K

Net burn per month, three-month average

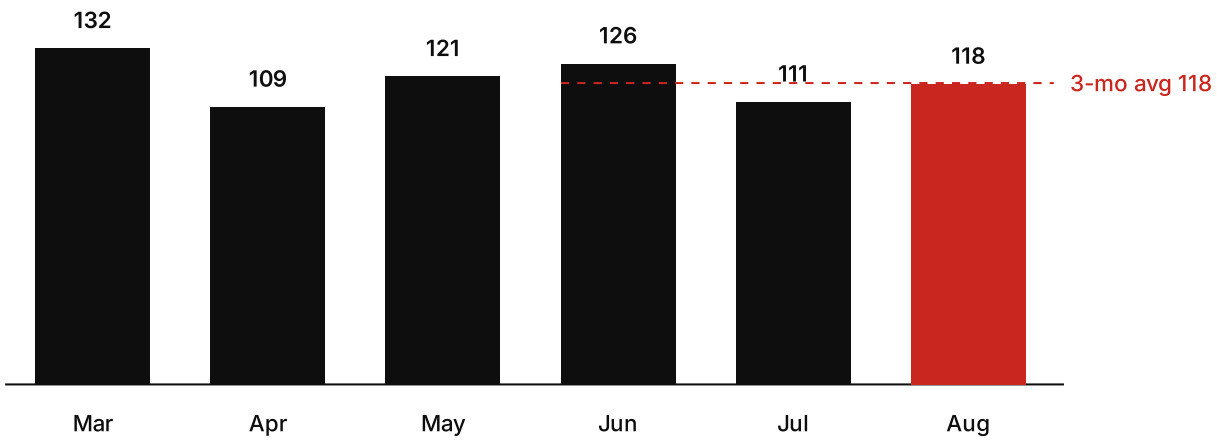
15.6 mo

Runway at current burn. **Cash runs to December 2027.**

$41.2K

Revenue in August, up 6% from July

NET BURN, LAST SIX MONTHS ($K)



Payroll is 78% of operating expenses and the only line that moves runway in a meaningful way.

The $12,400 AWS prepayment is in August's cash burn but spread over twelve months in the P&L.

PROFIT AND LOSS.

Accrual basis, in dollars. August and year to date.

AUGUST 2026	MONTH	YEAR TO DATE
Revenue	**41,200**	**268,900**
Cost of revenue: hosting, payment fees	9,800	61,300
Gross profit	**31,400**	**207,600**
Operating expenses		
Payroll and benefits	96,300	742,100
Contractors	12,000	88,500
Software	6,450	49,800
Legal and professional	4,100	38,700
Rent, travel, other	4,200	33,900
Total operating expenses	**123,050**	**953,000**
Net loss	**(91,650)**	**(745,400)**

Reclassified this month. A $4,100 outside-counsel payment moved from “other” to legal (SAFE amendment). The $12,400 AWS prepayment moved from hosting to prepaid expenses, released at $1,033 a month.

BALANCE SHEET.

At August 31, 2026, in dollars. Every account reconciled to its statement.

ASSETS	
Cash, Mercury checking	612,300
Cash, Mercury treasury	1,230,000
Accounts receivable	18,600
Prepaid expenses	22,400
Total assets	**1,883,300**

LIABILITIES AND EQUITY	
Accounts payable	14,200
Accrued payroll	38,700
Deferred revenue	26,900
Total liabilities	**79,800**
SAFEs, post-money	2,750,000
Common stock and paid-in capital	12,000
Accumulated deficit	(958,500)
Total equity	**1,803,500**
Total liabilities and equity	**1,883,300**

Movements. Deferred revenue is up $8,200 on two annual prepayments collected through Stripe. Accrued payroll is the September 1 Gusto run. Nothing unreconciled.

QUESTIONS ANSWERED.

What we asked before locking the month, and what we did with each answer.

1 $12,400 to AWS on the Brex card on August 14, against a usual $3K a month. Reserved instances, or something to chase?

> ANSWERED SEPTEMBER 5
> Reserved instances, twelve months prepaid. Booked to prepaid expenses and released monthly.

2 Two Gusto runs on August 29. The second looks like a correction. Which one stands?

> ANSWERED SEPTEMBER 5
> Both. The second was an off-cycle bonus. Nothing further to accrue.

3 $4,100 to outside counsel through Ramp, no invoice attached. Financing work or something else?

> ANSWERED SEPTEMBER 6
> SAFE amendment. Classed as legal, financing. Invoice now attached in Ramp.

SEP 5
Three questions sent

SEP 6
Last answer in

SEP 8
Locked and delivered

CLOSED.

The books stop moving. Next pack: October 10.

DAY TEN

US startup bookkeeping · QBO + Xero
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Illustrative sample. Ashgrove Systems Inc. is a fictional company and these figures are invented.